

November 18, 2021

Hon. Erica A. Barker, Secretary Postal Rate Commission 901 New York Avenue NW, Suite 200 Washington, D.C. 20268-0001

Dear Ms. Barker:

In connection with the Commission's rules pertaining to periodic reports, 39 C.F.R. § 3050, I am submitting today the following report:

Integrated Financial Plan (IFP), Fiscal Year 2022.

I have uploaded an electronic copy of the IFP to the Public Periodic Reports folder on the United States Postal Service External Large File Sharing Web Application portal (USPS ELFS).

The FY 2022 IFP document is based on the FY 2022 IFP approved by the Board of Governors of the Postal Service. The FY 2021 data reflected in this report are final audited results that are reported in the Postal Service's Annual Report on Form 10-K.

Best regards,

Valerie Pelton Attorney Pricing and Product Support